1	VIRGINIA RACING COMMISSION
2	January 17, 2017
3	STATE CORPORATION COMMISSION TYLER BUILDING
4	COURTROOM A 1300 EAST MAIN STREET
5	RICHMOND, VA 23219
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7	Commencing at 10:00 a.m.
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L3	COMMISSION MEMBERS: D.G. Van Clief, Jr., Chairman
L4	Carol G. Dawson, Vice Chairman Charles Steger, PhD
L5	J. Sargeant Reynolds, Jr.
L6	COMMISSION STAFF: David S. Lermond, Jr., Executive Secretary
L7	Kimberly C. Mackey, Office Administrator
L8	ATTORNEY GENERAL'S OFFICE:
L9	J. Duncan Pitchford, Esquire
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CHAIRMAN VAN CLIEF: All right. My watch says we are coming up on ten o'clock. Good morning, everybody. Happy new year and welcome to the Virginia Racing Commission meeting. We'll call the meeting to order.

Our first order of business is approval of our minutes from the December 5<sup>th</sup> meeting. For my fellow commissioners, there are copies of that under Tab One in your book. If you need a minute to go over those, we can do that. Otherwise, I'll ask if there are any suggestions or changes or desires for modification.

COMMISSIONER STEGER: I move approval.

CHAIRMAN VAN CLIEF: We have a motion to approve from Dr. Steger. Second?

COMMISSIONER DAWSON: Second.

CHAIRMAN VAN CLIEF: Thank you very much. Any opposed? Minutes are approved.

We'll go straight to new business. We have a couple of approvals that we need to consider this morning, all of which have to do with the VEA's finances. For those of you who are gazing at an agenda, I'm going to change the marching order here just a little bit.

Under item number three, new business, I would

like to start first with the report from the Virginia Equine Alliance, which includes OTB development, a status report on Morven Park, and anything else that Ms. Easter would like to include. So I think that'll put our budget and loan deliberations in a little bit of context.

Debbie, if we could start with you and go straight to that report.

MS. EASTER: Thank you, Chairman. I think what I'll do is just kind of lay out what I think our vision is for 2017, and then Frank can follow up and then Bill will hit you with the numbers. So I'll throw out what I have. If you all have any questions, just stop me and ask, or if you want any additional definition.

I think you all know we all ended up 2016 with something that we were proud of with the racing at Woodstock and getting our first OTB open, so I think that we just want to continue to build on the positive momentum in 2017.

I think that we'll be looking at ten days of harness racing again at Woodstock, and what we hope to do there is get the word out more and try to get more people there. But that was a positive thing for the guys that race here in Virginia and we hope

that can be a good marketing tool for us in 2017.

Once again, I think I don't want to precede what the Gold Cup does, but I think there's plans for two more wonderful days of racing at the Gold Cup in 2017. That just has followed along with our racing in the country, and I think the Gold Cup leads us in our ideas of what we would like to see with flat racing down the road in hopefully 2018.

Morven Park. Morven Park, as I think you all are aware of, has given us an addendum to our original lease, so there's a few sticking points that we're going back and forth on, and we do have all the permits that have been approved, so at this point, we could start to cut dirt there at Morven Park, but there's a few sticking points we need to get ironed out with them, and I believe Jeb sent them a letter yesterday and Frank can talk to that if anybody has any questions, but it's just a matter of about four details we need to get worked out.

We still hope that there will be racing there in 2018, but I think one thing that we've learned from our relationship at Shenandoah is that it's really a positive thing to have a racing facility where people want you, where people are excited, and we want to make sure that whatever partner we go in

with, either with Thoroughbred racing or any racing in the future, we have that same spirit going forward, and to start off a relationship with anything less than that, I think would put us in jeopardy.

So I hope that's going to still go forward.

We're positive about that, but I can tell you that
that's signed at this point.

The other very positive thing that we'll be doing in 2017, as you know from the last meeting, you approved the 2017 owners' bonus program. While that's not in this budget, it comes out of the HBPA budget. That's a program I hope we can build on in the future, and I think it's creating a lot of positive press for Virginia-breds running, certainly in the east coast.

I think that my guess is that sometime at the next meeting, that we'll be asking for some kind of Thoroughbred dates in 2017. Whether that's what we do in Maryland going forward with Virginia-bred racing, you know, I don't think we'll have a place in Virginia that we will have dates to run in 2017 as far as Thoroughbred.

A lot of our focus is revenue production. As you all know, we had Breakers on West Broad open,

the OTB open, you know, just at the end of 2016.

The very positive news there is that the revenues are coming in about twice what we had projected. We hope that continues. Everybody has been very happy with it.

Exciting news, we opened our second OTB yesterday, Ponies & Pints, down in Shockoe Bottom. I have pictures for those of you who can't join us later, but I think we had a great crowd for the first day, you know, considering I don't know that there's a lot of people that know it's out there and we had a great turnout. They did a little over \$18,000 in handle yesterday. Combined with the 26 plus that we did at Breakers, for a Monday, that's a pretty nice Monday.

So we're excited. It was a really good feeling. By the end of the afternoon about 5:30, this whole crowd of young folks came in and packed the bar, and you know, whether we can turn them in to wagerers, who knows, but it was nice to see a bunch of young folks in there that were drinking and having a good time and everybody was having a great time there yesterday.

I think our next spot that we're going to is Chesapeake, and I'm hoping that maybe we could have

something there open by the end of the first quarter. I'm hoping that we will have an application for a Chesapeake OTB in front of you maybe at the next meeting.

So I think that's all exciting and our plans would be to have five OTBs open by the end of 2017. If we can get all that accomplished, I think that's a big boost in revenue and very positive for what we're doing.

We did not include ADW, additional ADW on our forecast for the budget, and we have an in-house meeting about that on Thursday. We've been working on a plan to try and do a limited amount of kiosks in the northern Virginia area; maybe team up with another ADW community to do that. We want to test the water and see if the market is still out there before we go full blast.

The plan is not finalized, so I didn't really want to put it in here quite yet, but before we get anything going, you would see the plan. I do think that we will have something up and going by the end of the year. I just would hope that you all would let us bring that later on to you.

Other than that, I think it's all -- we're working hard and I think there's a lot of positives

that are going to happen in 2017, and you know, our focus is getting revenue going and I think we're doing a pretty good job of it. That would be our hope for the future.

CHAIRMAN VAN CLIEF: Debbie, thank you very much. That sounds very positive. At this point, could you take any questions from the Commission?

MS. EASTER: Love to.

CHAIRMAN VAN CLIEF: Commissioners?

MS. EASTER: Yes, sir.

CHAIRMAN REYNOLDS: Debbie, back to Morven Park. You said there were four sticking points. Without getting in to what they are, do those pop up with that addendum to lease or are those sticking points that have always been there?

MS. EASTER: I'd say looking at them, I would say that three of them are sticking points we've been talking about from the very beginning, and the others just have to do with the construction and our oversight.

You know, what participation we get to have in the oversight of the construction, but the other things have to do with things you've heard before; water, crossings and race stations.

COMMISSIONER REYNOLDS: That was my next

question. Is water still an issue?

MS. EASTER: They're working on, you know -yes. It is an issue. Before we sign anything,
we've been very clear from the beginning we wanted
to make sure there was enough water to take care of
our turf course, and they are working on that, but
we have to come to an agreement if we're going to
sign the lease. So the wording of that is what is
holding one of those up.

COMMISSIONER REYNOLDS: Good luck.

CHAIRMAN VAN CLIEF: Debbie, a follow-up to Sarge's question, and not to put you on the spot, and I know you probably don't want to get into a lot of detail because some of these negotiations are in progress. I'm trying to read between the lines a little bit.

I think we all believe and I know you do, that Morven Park is the very best location and you put a lot of time and effort and you're prepared to put a lot more money, perhaps even more than you expected in the project initially, just because it is such a good location, and I think we agree with you on that.

Do you feel that the project is in jeopardy at this point to the extent you're thinking about

contingency plans? I'm not asking for details, but should we be expecting a change in the first quarter or do you feel pretty good about your progress and your ability to overcome some of these issues you've been grappling with all year?

MS. EASTER: Maybe I ought to change it to a lawyer. I want to still be very optimistic. As far as what we want to do, we know what we want to do.

CHAIRMAN VAN CLIEF: Again, I don't want to put you on the spot any more than I already have. My reason for asking is I think as commissioners, we want to be as aware as we can be and as anticipatory as we can be, and if there's anything any of us can do, either as a commission as a whole or individually to help push this project forward, that's my reason for asking, so couch it in those terms.

MR. PETRAMALO: I think at this point, it's probably -- I'm getting into trouble now. It's probably 50/50. There are some important issues, as Debbie pointed out, that have been around from day one; water being one and crossings being the other. I hope we can work it out, but I can't say that it's going to happen.

But that said, as we've gone along with our

various projects at the VEA, we've always had some sort of contingency plan; Plan B and Plan C. We do have Plan B and Plan C at least in thought with regard to the Morven Park situation.

MS. EASTER: I think there would be things -- if this didn't work out, I think there would be things that we would try and work out very quickly, but you know, we have not started. We'd like this to work out. But I think it's in their ball court now and see what they want to do.

CHAIRMAN VAN CLIEF: I think I speak for the commissioners generally in saying we share your vision at Morven Park, and if we can be of help, do not hesitate to let us know how.

MS. EASTER: Sure. Thank you. Any other questions? Thank you all.

CHAIRMAN VAN CLIEF: Debbie, I may have one or two, possibly more.

MS. EASTER: Sure.

CHAIRMAN VAN CLIEF: In terms of the development and marketing of your ADW product, I know you've been discussing at least at a preliminary level partnerships that can help you in the kiosk development area. Can you let us know if you think you've got some partners and candidates out there

that are going to merge realistically, and can you speak more specifically where we might be headed in the development of that market?

MS. EASTER: Sure. I don't really want to name a partner, but part of it is that's in our court. The last time we spoke, we needed to come with a business plan, and we've met on that and we have a meeting Thursday, an internal meeting Thursday, just to make sure the numbers -- we're all comfortable with the numbers, and then we probably need to run that by our board, and then we will be speaking to potential partners about that.

But I think that, you know, what happens is we don't have a large staff to run around and do all different things. We don't have an OTB staff, an ADW staff. So we get Ponies going. Next is ADW, next is Chesapeake. That's how it kind of goes.

It hasn't gotten -- with the holidays, it hasn't gotten as much attention as it probably should have, but you know, I hope to be able to give you a better update on that by the next meeting or at least by the end of the first quarter, but we've just got to make sure that the internal staff are all comfortable with what we've come up with, and that's happening Thursday and then the board is.

CHAIRMAN VAN CLIEF: Thank you. On the OTB development, you mentioned the opening yesterday of Ponies & Pints, and I wanted to ask you if you could talk just a little bit about -- since that is a new facility, I think with the opening of the first facility, you kind of recaptured an old audience and they are glad to come back and it has been performing very well, I know.

with this brand new facility, what are you doing in the way of publicity and marketing to build that clientele, both young and old?

MS. EASTER: If you don't mind, maybe I'll turn that over to Darryl, because he's been more intimately involved with that.

So do you want to speak to that a little bit?

MR. WOOD: Yeah. Like you said, Breakers opened and there was a base of players that have been going to Colonial Beach, quite a big base of players, some of them daily making the trip up there, so they've just re-shifted over to Breakers.

The timing of that was great, too, because it kicked off on Breeders Cup week and it brought, you know, a lot of players out initially. That's kind of carried through and that's why it's doing so well.

With Ponies & Pints, we know we've got to extend the reach, so we've got a billboard campaign going now from different parts of town, taking people toward the whole Shockoe Bottom area. We're doing a lot of social media right now, actually targeting NFL fans for the last couple play-off games, trying to let them know there's two places in Richmond that you can watch and wager horses. That's going to continue for Super Bowl Sunday as well, so we're trying to find that audience.

we're doing a campaign with Virginia residents that go to the Daily Racing Forum website and download past performance information from them as well, let them know we've got two sites.

Yesterday, the Derby prep season started at Oaklawn. This weekend it goes to fairgrounds. Pretty much every weekend, there's going to be a major prep leading on to the Derby, so I think the timing for this one is right.

Yesterday, we saw probably ten or 12 faces of good betters that had not been coming to Breakers. They came out to Ponies & Pints. It's a whole different environment. It's all non-smoking, a little roomier, and I think the two offer really distinct vibes and that we're gonna bring a lot of

players that came to the Colonial OTBs and the live track out.

CHAIRMAN VAN CLIEF: Thank you very much.

MS. EASTER: Did you mention the ESPN broadcast and stuff?

MR. WOOD: We have a sports radio remote this afternoon and we're doing a ten-day campaign leading up to the Pegasus World Cup on the 28<sup>th</sup> and let it carry from there.

CHAIRMAN VAN CLIEF: Great. Thank you.

MS. EASTER: I think some programs we haven't even put into place. One thing that's nice is Eric, the gentleman that owns Ponies & Pints, has a restaurant right across the street. He's very familiar with the restaurant business, so a little bit of combo marketing between both of us lets us get some people in the restaurant, and they're tied in with some of these groups and stuff that like to go around to bars, younger people, and we're trying to figure out the best way to get people that are wagerers.

We've got to figure by watching it at Breakers a little bit, just the watching -- I've been in there. Guys that like to wager, even if it's on sports, we can turn some of those guys. If we can get them

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there, we can turn them into wagerers on horses, too. Because it's fun once they get in there and they're having a good time. The best thing is the owners enjoy wagering, so they're in there having as good a time as anybody is. It was a very good feeling in there yesterday, don't you think?

So it was fun.

CHAIRMAN VAN CLIEF: I'm very excited.

MS. EASTER: We haven't had to market Breakers because it's doing really well without it, but I think we're going to have to spend more money

CHAIRMAN VAN CLIEF: That's exciting. We look forward to an application on the Chesapeake site.

MS. EASTER: So we're excited.

CHAIRMAN VAN CLIEF: All right. Excellent. Thank you very much. Does anybody else have any

COMMISSIONER STEGER: I think it might be useful to calculate the tax revenue that these new initiatives are bringing into the Commonwealth that we can share with some of our representatives as we

MS. EASTER: We can do that.

CHAIRMAN VAN CLIEF: Absolutely. I think anything we can do to demonstrate the positive impact we're creating.

MS. EASTER: I agree. That's very easy to do.

CHAIRMAN VAN CLIEF: That would be helpful.

That's a good suggestion. Okay. We're going to stay with the VEA new business. Again, we're going to take this slightly out of order, and I would like to go now to Item A under section three on our agenda, and Mr. Petramalo is going to brief us on a proposed loan from the Virginia HBPA to the VEA to help finance some of these activities Debbie's just been talking about.

MR. PETRAMALO: Yes. The VHBPA would like to formally request permission from the Racing Commission to loan \$1.5 million from our purse account to the VEA.

Quickly, the terms would be a three percent interest-bearing note, which would go from the VEA to the HBPA. Repayments wouldn't commence until five years down the road, and then once they've commenced, the pay-off period would be another five years.

The point being we don't want to put the VEA in a position of being cash-strapped while in the next

three to five years it's growing out the OTB system as well as running races.

Now, the purse account that I'm talking about at present has a carry over of, as of yesterday, it was \$3 million. This year, it will generate -- this is mostly from ADW wagering, although we are now getting a share from the offtrack betting. We should generate a net of probably \$2.5 million to \$2.75 million dollars on top of the three million that we already have.

Now, the reason that the VEA needs the loan is quite obvious. If the Morven Park project does go forward, it's going to cost probably about between \$3 million and \$3.5 million from us, the VEA and the horsemen.

The initial excavation, which is a serious undertaking because they're really moving a lot of dirt to create a flat one-mile turf course from what used to be up and down. Our share of that is \$1.6 million. Permits have been issued. If we were to loan -- if you were to approve the loan, \$1.5 million would go to pay for the excavation.

Once beyond the excavation, there's probably an equal amount of funds that need to be spent to plant the grass, put up fencing, put in an irrigation

system, et cetera.

So as I said, we're looking at a \$3 million to \$3.5 million project to get a professional, high-quality race course ready for racing.

Let me just take minute to talk about the if.

Our original lease that we signed with -- when I say
we, now I'm speaking of the VEA. That we signed
with Morven Park required, among other things, that
they provide a sufficient amount of water for us to
irrigate the course. Obviously, it's silly to fund
\$3 million for a course and then have it die because
there's not enough water there.

Morven Park has other calls on its water. It has soccer fields that it leases out. It has event rings, et cetera. Everybody needs water. So we're trying to work out with Morven Park a reasonable accommodation for, one, supplying the water, and then two, taking care of the possibility that water is insufficient. So we're working on that.

The other issue is the crossing over the turf course. Now remember, you recall the plan will have the one-mile turf course, and then inside there will be two event rings that Morven Park will use and the horses are back here. So the horses and the people have to come across our turf course to get to the

event ring, so what we have to do is devise crossings so that we don't tear up the turf.

Originally, our lease called for one crossing.

Morven Park wanted two; we've agreed to two and now
we're trying to work out the details of the design
of the crossings. That's the second issue.

The third issue has to do with scheduling race days. Ideally from the horsemen, the HBPA's standpoint, what we'd like to do is put together a program like our friends at Shenandoah; that is, the harness horsemen know that they will be racing five or six weekends at the county fairgrounds beginning at the end of August, early September and going through mid October. We'd like to be able to plan like that also. So that's what we're trying to work out with Morven Park.

Now let me quickly add that there's no animosity between us and Morven Park. They're nice people to deal with, but they have other calls on their facility, namely the show horse world. So it's a problem trying to accommodate our interests in racing and theirs predominantly in the show horse world. So hopefully, we'll work it out, but as I said before, it's 50/50.

Now, let me quickly add that if you do approve

deal with Morven Park doesn't go through, we wouldn't loan the money. Or let me put it another way. If VEA came up with another use, another facility, we would come back to you and ask for permission to use the -- to loan the money for that facility.

our loaning the money and something happens and the

So it's not as though we're asking you to forever and a day agree that we loan \$1.5 million from our purse account to VEA. It's specifically for VEA's use at Morven Park. Any questions?

CHAIRMAN VAN CLIEF: Yes. Anybody?

COMMISSIONER REYNOLDS: I've got a question that's more about the unrestricted account versus the restricted account. I certainly understand why you would want to use money out of the restricted account, and I know you're going to replenish that with \$2.5 million to \$2.7 million.

Can you tell me a little about how much is in your unrestricted account? It seems that you always want to take stuff out of the restricted account, which is neither here nor there, but I just would like to know a little more about what do you anticipate ever using that unrestricted account for? Is that more of a rainy day fund or does that give

1 you more flexibility? 2 MR. PETRAMALO: It's sort of a rainy day fund, 3 but it's raining. Here's why, Commissioner. We have a shade over \$4 million in that account. 4 5 Remember I said that the Morven Park deal would probably run three to 3.5 million? Well, the other 6 7 1.5 million, if it goes forward, we anticipate 8 taking from the rainy day fund, as opposed to the 9 purse account. 10 COMMISSIONER REYNOLDS: Got you. 11 MS. EASTER: As a contribution to that project, 12 not another loan. 13 That's correct. MR. PETRAMALO: 14 COMMISSIONER REYNOLDS: That answers it. Thank 15 you. MR. PETRAMALO: That's correct. 16 17 CHAIRMAN VAN CLIEF: Any other questions? 18 that case, it would be appropriate to ask for a motion to approve the loan as set forth by Mr. 19 20 Petramalo. COMMISSIONER REYNOLDS: I'll make the motion. 21 22 CHAIRMAN VAN CLIEF: Commissioner Reynolds 23 makes the motion. Is there a second? 24 COMMISSIONER DAWSON: I'll second it. 25 CHAIRMAN VAN CLIEF: Commissioner Dawson seconds

it. Any further discussion? If not, all in favor, please signify by saying aye.

NOTE: The Commission votes aye.

CHAIRMAN VAN CLIEF: Any opposed? Motion carries unanimously. Thank you.

All right. That takes us to consideration of approval of the 2017 VEA budget, and I believe, Debbie, are you going to pick it up or is Bill Murrell [ph] going to take you through?

MS. EASTER: Bill Murrell is going to take you through the numbers.

CHAIRMAN VAN CLIEF: Bill Murrell is serving as the CFO of the VEA and we're going to ask him to take us through the numbers today. By the way, for the commissioners, that's under Tab Three in your books.

MR. MURRELL: Thank you very much. You should be looking at the summary graph budget for the year ending December 31<sup>St</sup>, 2017. You'll see three columns. The first two columns are just for reference for your purposes what is projected so far, and this is still a moving target.

If you look at the bottom of the projected column, we're expecting that income of around \$970,000 for the year. Now, we have poured that

money back into the industry; \$850,000 to renovate the Shenandoah track, \$300,000 into the different OTBs that we've opened so far. So that money is being poured back into the industry and rebuilding.

COMMISSIONER REYNOLDS: Bill, are these numbers through the end of November?

MR. MURRELL: These numbers are through the end of December. Again, the only thing that is not adjusted for, is I did not have the December ADW numbers at the time we put this together, so that is going to be a little off, and again, it's changing daily as we get better numbers and get additional invoices.

COMMISSIONER REYNOLDS: The numbers should be better, not worse.

MR. MURRELL: Well, I don't know what the impact of that is, but we're saying 950 -- between 900, 975, I believe is a good target range for that.

MS. EASTER: We're getting in bills for the new OTBs, because we haven't been in business for very long. That stuff is coming in and we think we have them all in here, but there's stuff that --

MR. MURRELL: They're still coming in, but we expect to be more than \$900,000 for that.

So anyway, what we're focusing on is this column

three, draft budget, and I'll just kind of go down the different line numbers and give a brief explanation. Stop me at any time that you might have a question and we'll just kind of move forward from there.

As you see on the top, the revenue, line one, gross proceeds from ADW. That's based on a \$80 million handle. That's \$4 million more than we did this past year based on NYRA coming into the game. So we're expecting NYRA and the combination of increased sellers to boost us \$4 million.

The rebates, those three line items, these are pretty self-explanatory. They are the rebate of the ADW companies based on our agreement. The statutory distribution of \$520,000, that's New Kent County, Virginia Tech and various letter groups. So the net proceeds from the ADW companies we expect to be a little under \$2 million.

Line Six, the OTB revenue of \$7.1 million. We have a second sheet. We'll just look at that, so just hold that in your heads for now.

Line seven, miscellaneous \$12,000. The bulk of that is pari-mutuel wagering up at Shenandoah and a little bit of advertising. So we're looking at the possible net revenue of about \$9.1 million.

Under expenses, nine through eleven are the race day expenses. As Debbie mentioned Shenandoah, we're looking at ten days of racing. We expect that run about \$300,000 for that. The host site rent, that's what we pay Shenandoah. That's a combination of the daily rent, plus there's a stage rent that we agreed upon for that facility.

The Gold Cup pari-mutuel, that's our contribution to support the Gold Cup and their pari-mutuel racing efforts for both of their races.

Going down to Line 13, Morven Park maintenance. We don't have any of that, but Line 14, Shenandoah maintenance, \$70,000. We spent about \$20,000 last race at Shenandoah just redoing the surface and keeping the surface tight. We have some other things that we are looking at possibly doing; painting the fence, expanding the crow's nest, putting in cement pads. So there are some projects up there that we want to set aside some money to move that forward.

Line 16, the OTB expenses. Again, we have a separate sheet on that \$6 million. Getting in to administrative expense. Most of these are self-explanatory. The salaries. Line 17, administration staff. You have payroll taxes and

the benefits related to that staff.

Line 21, dues and fees. The bulk of that are licensing fees for the OTBs or for the races.

Twenty-two, equipment repair. That is we have a tractor, a water truck and some other equipment up around Shenandoah. So that's just expectations of repairing that equipment during the year.

Line 23, racing consulting. That's the fee that -- \$50,000 is the fee if we move forward with Morven Park. We have a couple of people that --

MS. EASTER: We do. We split a manager for Morven Park for the project, but he's not versed in racetracks or he's not our guy, so we would be paying \$30,000 to one guy that's a site manager, plus something to probably John Versaro, who has been very involved in building tracks and managing tracks around the country. So if we go forward, that's what we anticipate that being.

COMMISSIONER REYNOLDS: Is that a one-time budget item or is that something that carries on?

MS. EASTER: That's a one-time. We would have Versaro come look at our track once in a while or if there's somebody to help JD possibly, but the big chunk of that is a one-time while we're building it.

COMMISSIONER REYNOLDS: More of your share of it

as a construction supervisor and not necessarily a racing consultant, right?

MS. EASTER: Construction supervisor plus, yes, a racetrack consultant. Somebody that's more versed in horse racing than our construction supervisor would be.

COMMISSIONER REYNOLDS: Okay.

MR. MURRELL: Line 24, audit tax legal. Again, that's our annual audit plus any possible legal expense that Frank can't handle. IT software, computers. Easter provides most of the computer support. The computer support specific to the bookkeeping at the races, we get through -- a part of a bulk of that is that fee. Insurance liability, general liability, workman's comp. That is specific to the VEA itself. The OTBs have their own insurance expense line which we'll see on the other side.

Interest expense. Again, Frank, where it looks like this won't be a cash item, but it will be booked as an accrual expense, but we don't see that cash coming out, cash based on what Frank told you today.

Management fees. That is an Easter fee, annual fee for the accounting services, the graphics,

administrative services and website services that we provide. The office rent is the Warrenton office where Jeb resides. Office expense. Again, that's pretty self-explanatory. Travel and expenses, that should be self-explanatory, too.

Then there's Line 33, print media website \$105,000. That's just budgeted to promote primarily the races up in Shenandoah, but other items.

MS. EASTER: The OTBs have their own marketing expenses. That's marketing money we can use for the races for VEA causes or whatever, but probably mostly the races.

MR. MURRELL: So 34 and 35 are retirement program contributions, and then Line 37 would give us that income based on this of \$1.7 million.

Are there any questions on specific expenses?

Then I can go to this top right column and explain.

COMMISSIONER DAWSON: Mr. Chairman, I have a question. On Line 15, track maintenance.

MR. MURRELL: Correct.

COMMISSIONER DAWSON: You don't show anything for 2016, and then you're showing 70,000 for 2017.

MR. MURRELL: Right. Well, if you look at the first column, that was our actual expense. We didn't budget anything because I don't think we

thought we would really have a racetrack, or maybe we just didn't break out anything for that expense. So we did not budget anything in 2016 at the time we did the budget because we really didn't know what we were going to do, I think.

MS. EASTER: That \$19,000 is what JD and his crew spent from the time they finished the track at Shenandoah through the race meet. So that 19 travels over -- that 20,000 travels over to 2017.

But as bill explained to you, we have some projects we want to do at Shenandoah; expanding the steward stands. They want to put some pads down for the -- we had some flooding problems in the stable area, so they want to locate some areas to put barns and either put concrete or gravel dust pads, some painting and stuff. So that's why the additional money in 2017 for that.

COMMISSIONER DAWSON: I have another question related to that, and that is, in that year looking at possibly 70,000 for 2017, any guesses on the maintenance, presuming you have Morven Park up and running in 2018 what those maintenance expenses will be?

MS. EASTER: It will be more for sure, because we're responsible for maintaining it the way our

1 deal shakes out. We haven't even sat down and tried 2 to project that yet, but it'll be more. 3 MR. MURRELL: To keep that grass. COMMISSIONER DAWSON: By that time, you'll have 4 5 more revenue. 6 MR. MURRELL: Right. Any other questions 7 specific to the line items? All right. 8 CHAIRMAN VAN CLIEF: Bill, I've got one. 9 17 I think is the only other sort of differential 10 between your projected and budgeted for this year that I see. Is the increase in salaries due to the 11 OTB build-out? 12 13 MR. MURRELL: The increase to salaries is 14 primarily if you see communication, Line 20, we had a communication consultant in Darryl and he was an 15 independent contractor, and then we brought him on 16 full-time and that's the bulk of what that 17 difference is. 18 19 CHAIRMAN VAN CLIEF: Great. Thank you. Any 20 other questions? MR. MURRELL: Okay. If you go up to the top 21 22 right, you see 2017 cash flow. So this is kind of what we're looking at as how to spend this \$1.7 23 million. So the cash inflow, we have 1.7 million 24 from operations, as we just discussed. Frank's \$1.5 25

million loan would give us around \$3.2 million to work with.

We're anticipating that we build out three more OTBs. We expect that to cost about \$500,000. For the OTB cash reserve, we have to keep about \$30,000 or more of cash in at the OTBs that we basically lose access to or use of, so there's about \$100,000 in additional cash reserve for that.

The Morven engineering \$125,000, that's from the original lease agreement where we would pay Morven Park \$250,000. We made one payment the beginning of this year. The expectation to be to make the second payment this year, so that would need to come out of that.

The Morven project Frank mentioned. The expectation to move the dirt in the initial phase of it would be \$1.6 million, and then the debt reduction \$150,000. The VHHA loaned us \$300,000 at the end of this past year, and the hope would be to pay half of that back to them for that.

That would leave, according to this, assuming everything goes as well as we hope it goes, about \$750,000. So obviously, we want some wiggle room because we don't know what opening these OTBs is really going to do. It's still a guess only a

couple months in to this.

Two, I think we talked about the kiosk system. There's going to be other things that come up, and hopefully we do have that money pour in, but we're certainly not going to be sitting on a big bank account.

MS. EASTER: Commissioner Reynolds, you asked about the HBPA's rainy day fund. Not to spend Frank's money, but those kiosks are not cheap things to put up and get running, so those are in our minds whenever having to plan. You've got this kind of money and that's probably not enough to do what we need to do. So those are things that we talk about and somewhere possibly down the road might have to ask again.

COMMISSIONER REYNOLDS: That makes sense.

MR. MURRELL: All right. Does anybody have any questions on this summary draft here?

COMMISSIONER REYNOLDS: One quick question.

Forget about staff costs and all that, but just hard dollars. How much do you all have invested in Morven today, roughly?

MR. MURRELL: So we have the \$125,000. I don't know that we have any other --

MS. EASTER: I think we moved the course once or

twice.

MR. MURRELL: Yeah. So that \$588, I think we mowed the course a couple of times during the year, but other than that, I don't think we had much of anything else but a little engineering, but the 125 is the bulk of it.

COMMISSIONER REYNOLDS: That gives me an idea. Thank you.

MR. MURRELL: All right. You have a second page. I don't want to go line-by-line on this. I'll just kind of explain what this shows.

MS. EASTER: What's the second page?

MR. MURRELL: The OTB page. So this goes into the detail of the OTBs. The idea is that we have Breakers established. We're expecting that Ponies will probably cut into some of it, but Breakers is running, I don't know, 14 million or so handle annualized right now, so we expect still about a 12 million handle.

Ponies we just opened up. We think that we would like for it to do better, but we're being a little more conservative maybe doing six million for the year so that we have a combination of about 18 million in the Richmond area.

Chesapeake, we expect to be hopefully like

Breakers, that there's a lot of pent-up demand. So we're looking at the first quarter opening. The OTB three, four and five are based on an annualized \$8 million handle each. OTB three would be opening first quarter, OTB four at half year, and then OTB five would be the last quarter.

MS. EASTER: So the plans right now, and this could change, but OTB three would be Chesapeake.

OTB four, most likely would be a Hampton site, and OTB five might be, could be another Chesapeake, could be another Hampton, could be a Martinsville. So that's kind of the way we're looking at things, so you all know.

CHAIRMAN VAN CLIEF: Am I right in thinking that that follows the footprint more or less of the original OTB system, and you're taking that experience from Colonial Downs and here is where we're going to generate the most and that becomes your priority build-out?

MS. EASTER: A little bit. I think we look at where we think -- we took the OTBs where they were the most successful, and we're trying to duplicate that. I'd argue Martinsville, maybe not quite yet this year, although I know Dave has a lot of people that would like to go there, just because

regionally, it's a lot easier for us to manage the first five in the Hampton, Chesapeake, Richmond area than having to go all the way to Martinsville with number five first before we expand again with people. But I think let's get three and four open and then we'll figure out where the best place to go is. That's kind of how we do.

CHAIRMAN VAN CLIEF: Thank you.

MR. MURRELL: So really just focusing on the total, based on the projections, we're hoping to do around \$30 million in handle for the year.

To Dr. Steger's point, if we did \$30 million, the state and local tax would be \$750,000. We'd pay \$300,000 to the Breeders Fund. I don't mind writing those state tax checks every week, because again, I know that's going to the industry and that's a different view if we were operating as a business, so that's good money going to the industry.

So at the bottom line, we would think of looking at EBITDA of around \$620,000. If you remember, and we would hope that the horsemen would like to make the same agreement with those other OTB sites, that the idea would be we would split the total of the net EBITDA along with the purse.

So if you take the 622 plus the purse money of

622 plus 1.5 million in purse and we split that evenly, we each get a little over \$1 million split between the horsemen and the VEA, which runs about three-and-a-half percent of handle to each party.

MS. EASTER: While we wanted to make sure the horsemen have purse money, everybody has to remember the VEA is a racetrack and we have to have some money to run the races. So that's that. But before long if things go the way we want, they're going to get their five percent, which is kind of cool.

COMMISSIONER REYNOLDS: Two questions.

MS. EASTER: Yes.

COMMISSIONER REYNOLDS: The first one is back to your OTB page on Ponies. Looks like your EBITDA is \$15,000, which is a lot lower than Breakers, and your horsemen's rebate is considerably higher than all of your other projections. Why is the horsemen's rebate so high at Ponies and why is the EBITDA so low compared to the others?

MR. MURRELL: Right. Because again, the horsemen would have to contribute more back to us based on that. We would basically almost split the horsemen's purse at that point between the two of us.

COMMISSIONER REYNOLDS: That's going back to the

1 horsemen?

MR. MURRELL: What's that?

COMMISSIONER REYNOLDS: That's going back to the horsemen?

MR. MURRELL: Well, the horsemen would come back to us.

COMMISSIONER REYNOLDS: Okay.

MR. MURRELL: So we split the EBITDA plus the purse, and since EBITDA is so low, basically at zero, we're just splitting the horse money between the horsemen and the VEA at that point.

COMMISSIONER REYNOLDS: My next question is, it sounds like you all are very optimistic that you're going to get Chesapeake open, since you said you might bring an application to us soon. Have you run any projections? I think OTB four and five are awfully optimistic for this year. I hope you do it, but I also hope you take your time and pick the absolute best sites and don't rush in to anything.

MR. MURRELL: Right.

COMMISSIONER REYNOLDS: Have you rolled this thing back and said, okay, worst case scenario we get three OTBs open and how that affects your net numbers on your budget. Kind of a sensitivity analysis if that doesn't happen?

MR. MURRELL: We haven't sat down and done that. 1 2 I guess we're too moving forward. MS. EASTER: That's probably a good point. 3 MR. MURRELL: It is a good point. Again, that's 4 5 why we left so much cushion. That's why we didn't allocate this \$700,000 knowing that. 6 7 COMMISSIONER REYNOLDS: I know this is the OTB 8 and not the ADW part. 9 MR. MURRELL: Right. Right. But the OTB flows 10 into the first page of the budget, so that is 11 included and we have a \$700,000 cushion, I will call it, that we didn't want to assign to specific 12 13 projects, just because we don't know what this is 14 going to do. But we're a little more optimistic now after Breakers and maybe we're too heady. 15 COMMISSIONER REYNOLDS: You describe the 16 17 intersection of optimism and reality. 18 MR. MURRELL: Exactly. I think reality will hit us in the face soon. 19 MS. EASTER: I think as we are successful with 20 this -- first of all, the whole process after one 21 22 and two is getting easier each time we do it for us. It's a more of finding, like you say, the right 23 24 It appears that once we can show owners, 25 restaurant and bar owners how this helps them, what

reality is, it's a lot easier to then go get in to those markets than maybe the first one was. The difference from the types of places we're looking at on three and four are different types of places compared to what we saw the first time.

COMMISSIONER REYNOLDS: I commend you all for your progress. I really do. That's really encouraging. I'm finished asking questions.

CHAIRMAN VAN CLIEF: Anybody else? I'd like to shift to a slightly different theater of operations, talking about intersections.

I notice that we continue, really thinking of Gold Cup here now. That premier steeplechasing and associated flat racing at steeplechase courses is going to continue to be a major part of Virginia's racing brand and a lot of the premier product we're going to be offering live, at least for another several years and maybe for some time to come.

As we've talked before, I'm always interested in whether or not and how -- speaking again of intersections, we might get to hopefully a profit point, but at least to break even in terms of the money it costs to operate pari-mutuels at our premier steeplechase meet. I know we're looking at continuing to be a cost center, not a profit center

for Gold Cup.

Do you have in your plans and in your thoughts for the future, I think we're talking about really the marketing effort here, some effort to begin to build that handle, convert those racegoers to betters and hopefully cross that line from expensed profit in terms of our live pari-mutuel product?

MS. EASTER: I have an idea, but --

DR. ALLISON: From the very beginning, Gold Cup set a five-year break even. We are ahead of our schedule now, so we have many, many things that we hope to implement for the spring in terms of enlarging this.

One of the things we have a possibility of, MGM casino operation in Washington becoming a major sponsor, and we hope we can sort of join forces, and this is very much a possibility if not this year, next year. So that is a very big thing we have.

MS. EASTER: For us on the things that we're looking at, and obviously, we'll be doing things together with the Gold Cup. They're so established and well-versed at what they do. But one of the things we're looking at is potentially putting our signal up for Standardbred racing.

Dave and I were talking about it a little bit.

The cost of actually putting it up there isn't astronomical, but for me, and we realize we're getting educated, but for me, I think the place that would be the best for us is that if we have this OTB system up and rolling, if we could be broadcasting our own races into our own OTB system, hopefully, it just allows people in other regions of the state to see what we're doing.

They can't all get to Woodstock or get to Warrenton, but I think it's a good marketing thing. I think the reality is that we're going to have to look into racing as marketing more than a profit center for a while.

I do think as we've discussed, Chairman, that we've got to do a better job of turning the folks that come to Gold Cup into betters or we're not going to -- in order for us to really grow this thing in Virginia, I think we all once again need to sit down and talk about it. We're just going, but that is something we need to figure out and do better than we've done in the past. I agree.

CHAIRMAN VAN CLIEF: Those are exciting thoughts and it sounds like you're moving forward.

DR. ALLISON: We constantly focus on trying to get more activity with our cell phone betting, and

we're in the midst of Verizon and AT&T building an enormous silo antenna, and that will be ready for spring.

This is important because one of the things is how many signals can take place with 60,000 people, and the load has been so great that it will shut the system down. So this tower we have great hope is going to help us improve the capacity of the cell phones.

MS. EASTER: That would be huge, because we did have -- in our push to try and do some of that, to get people to wager more, we did have people that wanted to sign up for ADW accounts last year at the Gold Cup.

It was a nice place and XpressBet was offering a nice program for people that did that, which we would love to do again, but one of the issues is everybody trying to hit their phones to get or trying to get them on the internet to try and sign up those accounts at that point is difficult. So that would be a huge thing just to have that.

CHAIRMAN VAN CLIEF: Thank you very much.

That's exciting. I'm delighted to hear you're
looking for those synergies between the elements,
and sounds like real progress to me I wasn't aware

1 Thank you. of. Any other questions? Bill, anything further you 2 3 want to take us through? MR. MURRELL: I don't have anything else. 4 5 CHAIRMAN VAN CLIEF: Okay. If there are no 6 further questions, then we do need a motion to 7 approve the 2017 VEA expenditures as they've been 8 set forth today. COMMISSIONER MILLER: I'll move. 9 CHAIRMAN VAN CLIEF: Commissioner Miller makes 10 11 the motion. Second? 12 COMMISSIONER DAWSON: Second. 13 CHAIRMAN VAN CLIEF: Commissioner Dawson 14 seconds. Thank you very much. Any further 15 discussion? If not, all in favor, please signify by saying aye. 16 17 NOTE: The Commission votes aye. 18 CHAIRMAN VAN CLIEF: Any opposed? Motion carries unanimously. The expenditures are approved 19 20 for 2017. 21 MS. EASTER: Thank you. 22 MR. MURRELL: Thank you, Commissioner. CHAIRMAN VAN CLIEF: Okav. That takes us 23 24 through the bulk of the business. We've now reached 25 the part of our agenda where we open it up for

public comment, if there is any. If there is, I'd ask anybody that wants to make a comment, please state your name for the record and keep it to five minutes. Anybody that would like to speak today? Okay. Thank you.

Commissioners' comments. I think I went from our left last time. I'd like to start with Commissioner Miller today. Any additional comments?

COMMISSIONER MILLER: No.

CHAIRMAN VAN CLIEF: Commissioner Dawson?

COMMISSIONER DAWSON: None today.

CHAIRMAN VAN CLIEF: Commissioner Steger.

COMMISSIONER STEGER: I do have one question, I guess, and would need legal counsel's advice as to whether or not we might be eligible for some of the governor's economic development opportunity money to help with the Morven track expenditures.

I don't know if we're eligible or not, but these things, as my experience and some of those in construction, we never quite come in on budget, and whether or not we could apply for a quarter of a million grant or whatever else.

The reason I ask is I think it could be repaid quite quickly, and I just would hope that we might look in to that, if we are eligible. I rely on your

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advice for that.

MR. PITCHFORD: Dr. Steger, I'm not familiar with the nuances of that fund, but it is my understanding it has a great deal of flexibility, and that's certainly something we can investigate.

COMMISSIONER STEGER: I think it's important for the Morven Park thing to realize we can and do whatever we can to facilitate it.

MR. PITCHFORD: Yes, sir.

COMMISSIONER STEGER: We may have to build a pond to store water.

MS. EASTER: That may be the answer.

CHAIRMAN VAN CLIEF: I think that's a great auestion. I might ask Darryl for a little help on this one as well. When we met with the Department of Tourism a couple months ago, there was some conversation there about grant money we might be eligible for. I wonder if in this context we'd have a shot of some of what was discussed that day.

MR. WOOD: There's some matching fund programs that are out there twice this year that we should be able to apply for, but it's a moderate amount, a \$10,000 level or so.

CHAIRMAN VAN CLIEF: All right. Thank you. that case, Duncan, will you follow up then and get

back to us on Dr. Steger's question?

MR. PITCHFORD: Yes, sir.

CHAIRMAN VAN CLIEF: Commissioner Reynolds.

COMMISSIONER REYNOLDS: I just want to reiterate thank you all for what you've done. You all have made a lot of progress. We've got a long way to go, but we've certainly come a long way in the last couple of years, so thank you all for your hard work. We want to support you in any way we can, so thank you.

CHAIRMAN VAN CLIEF: Thank you. I would echo that, and I think we all wade into 2017 with a lot of optimism, and I think we've got some justification based on the successes that we've seen with the industry essentially reinventing and rebuilding itself in 2016.

I think we're building a wonderful brand of racing here, both on the flat, on the harness track, over jumps, and there's a lot to be optimistic about.

Speaking of optimism, we have an opportunity today to go down and view the latest OTB, and our commission is going to be able to go after the meeting adjourns to take a look.

MS. EASTER: Love for anybody here in the

audience or you all to come.

CHAIRMAN VAN CLIEF: I'm not sure how many at this point of us are going to be able to go, but just in case, if there are three or more of us who go, I'd make note that when we adjourn the meeting here, that that will take place and it will be a walk-through only of the newest OTB facility for the sole purpose of viewing the facility, not having a meeting, and so I'd ask the commissioners if there are three of them present so we don't run afoul of our open meeting laws to keep that in mind.

Is there anything further any of the commissioners would like to discuss?

COMMISSIONER DAWSON: Yes, Mr. Chairman.

CHAIRMAN VAN CLIEF: Yes, ma'am.

COMMISSIONER DAWSON: I just want to say that I share your comments, your earlier comments about the new brand of type of racing industry that we're building here in Virginia.

Relative to that, I wanted to ask Ms. Easter. We haven't talked about the stakes races for 2017. Do you have any thoughts that you would share with us at this point?

MS. EASTER: Just that I think at your next meeting, we will probably be bringing you requests

1 2 3 4 5 HBPA. 6 7 8 9 10 11 12 13 14 15 replicate that in 2017. 16 17 stakes races? 18 MR. PETRAMALO: Yes. Yes. 19 COMMISSIONER DAWSON: Thank you. 20 21 this point. 22 MR. PETRAMALO: Yes. 23 24 25

for dates is my guess on -- my guess is it will be running in Maryland again, and whether we do any other restricted racing anywhere else besides the Gold Cup, I guess that's under discussion with the That's really more Frank's deal than ours, but my guess is that would be the case.

MR. PETRAMALO: Just remember what we did last year. At Pimlico, we had five Virginia-bred races. Three were stakes, two were maiden races, and then in the fall, we followed with five more Virginia-bred stakes races at Laurel, plus the open stakes races, the Commonwealth Derby and the Commonwealth Oaks. We haven't talked to the Maryland people yet, but my guess is we'll try and

COMMISSIONER DAWSON: You want to hold on to the

MS. EASTER: The open stakes are only two at

MS. EASTER: The Commonwealth Derby and the Commonwealth Oaks. Everything else that we ran out of the state was restricted Virginia-bred racing, so

that's all we're looking at. Those purses were a total of 350 maybe. Two hundred and 150. Is that what it was? So 250 and 150. I can't remember, but that's what we're looking at.

MR. PETRAMALO: It was 200 and 150.

MS. EASTER: Yes. So 350 for those two races.

CHAIRMAN VAN CLIEF: Anything else? We usually try to at least get a fix on our next meeting before we adjourn. So Debbie, let me ask you. At this point, I think we are hoping for and anticipating a license application possibly for the Chesapeake OTB location.

What do you think makes sense in terms of how quickly we can have that? I'm thinking we're probably looking at early March. Am I correct?

MS. EASTER: End of February or early March. I was thinking early February -- excuse me. Late February. That gave us time to get the application together if everything was working well, and the goal for us is to have that one open by the end of the first quarter, but I don't know. Dave, do you think it maters much whether it's the first of March or the end of February?

MR. LERMOND: The first week of March will probably give us more time to review it and make

1 sure everything is good to go. 2 MS. EASTER: Sure. 3 CHAIRMAN VAN CLIEF: Why don't we shoot for a date -- how does the work week beginning Monday. 4 March 6<sup>th</sup> sound? Dave do you want to poll the 5 commissioners and give everybody a chance to look at 6 7 their calendars and then coordinate with Debbie to 8 make sure we've got some substance on the table for 9 that meeting? 10 MR. LERMOND: Sure. 11 CHAIRMAN VAN CLIEF: I know we've got some action items coming up, and hopefully that will be 12 13 at the top of our list. Let me ask the 14 commissioners generally if that week looks okay. 15 COMMISSIONER REYNOLDS: Through Wednesday. COMMISSIONER STEGER: That'd be fine. 16 CHAIRMAN VAN CLIEF: Through Wednesday. Looks 17 like the 6<sup>th</sup>, 7<sup>th</sup> or 8<sup>th</sup>. Dave, if you'll 18 coordinate that and get the usual notice out, that 19 20 would be great. One more chance. Anything else? In that case, 21 22 I need a motion to adjourn, please. 23 COMMISSIONER REYNOLDS: So moved. 24 CHAIRMAN VAN CLIEF: Second? 25 COMMISSIONER DAWSON: Second.

1	CHAIRMAN VAN CLIEF: Anybody opposed? We stand
2	adjourned. Thank you very much. Thank you,
3	everybody.
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5	NOTE: The hearing is adjourned at 11:09
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## CERTIFICATE OF COURT REPORTER

I, Sandra G. Spinner, hereby certify that having first been duly sworn, I was the Court Reporter at the meeting of the Virginia Racing Commission at the time of the hearing herein.

Further, that to the best of my ability, the foregoing transcript is a true and accurate record of the proceedings herein.

Given under my hand this 29<sup>th</sup> day of January, 2017.

Sandra G. Spinner

SANDRA G. SPINNER COURT REPORTER